

Subject: Better Care Plan

Executive Summary

1. This paper presents the Wiltshire Better Care Fund Plan (BCP) for 2019/20 for approval by the Health and Wellbeing Board. Two documents are presented as appendices to this report:
 - a) The Better Care Plan 2019/20, which describes the BCP in a narrative format, including the schemes and funding including in the plan.
 - b) The Better Care Submission 2019/20, which is the Excel spreadsheet that will be submitted to NHS England for review and is informed by the narrative document.
2. This plan covers the period 2019/20 and is a development of the two-year plan that covered the years 2017/18 and 2018/19. It has been developed with the support of commissioners and providers and the narrative document was agreed by the Wiltshire Joint Commissioning Board at its meeting on 20 August 2019. The narrative has subsequently fed the reporting template, which is the basis on which NHS England will consider the BCP.
3. The total BCF investment in 2019/20 is £50.8m, managed through a section 75 agreement. An increase in CCG contribution in-line with inflation at 2.4% has been applied to the fund in 2019/20 and an increase of 1% has been applied to the pooled fund in 2019/20.
4. The pooled fund comprises:
 - £32.5m (64.01%) of Clinical Commissioning Group (CCG) funding.
 - £5.080m of council funded services (10.00%).
 - The IBCF funds £8.117m (15.96%).
 - Winter Pressure Grant £1.823m (3.59%).
 - DFG £3.273m (6.44%), which is a capital grant of £3.273m and is managed by the council.
 - Care Act funding of £2.5m is also included.
5. These figures are identified on the technical submission and maintain the level of funding agreed in 2019/20.

Proposal(s)

It is recommended that the Board agrees the Better Care Plan Submission for 2019/20 and agrees its submission to NHS England.

Reason for Proposal

Each Health and Wellbeing Board area must submit a Better Care Plan to NHS England for the year 2019/20. The deadline for submission of this year's Better Care Plan is 27 September 2019, the day after the Health and Wellbeing Board meeting.

Subject: Better Care Plan 2019/20

Purpose of Report

6. To present the Wiltshire Better Care Fund Plan (BCP) for 2019/20 for approval by the Health and Wellbeing Board. Two documents are presented as appendices to this report:
 - c) The Better Care Plan 2019/20, which describes the BCP in a narrative format, including the schemes and funding included in the plan.
 - d) The Better Care Submission 2019/20, which is the Excel spreadsheet that will be submitted to NHS England for review and is informed by the narrative document.

Background

7. The Better Care Plan is established across Wiltshire, supporting schemes, managing the system in terms of flow, responding to increased pressures and developing a consistent approach in relation to measurement, monitoring and delivery. The Better Care Fund Programme provides a platform for transformation and system-wide integration.
8. This plan covers the period 2019/20 and is a development of the two-year plan that covered the years 2017/18 and 2018/19. NHS England has advised that the BCF is likely to be more closely aligned to the NHS Long-Term Plan during 2019/20 and this plan has been designed to be flexible to extend into 2020/21 to meet that challenge.
9. The BCP has been developed with the support of commissioners and providers and the narrative document was agreed by the Wiltshire Joint Commissioning Board at its meeting on 20 August 2019. The narrative has subsequently fed the reporting template, which is the basis on which NHS England will consider the BCP. The Better Care Lead for NHS England – South West (North) has agreed to attend the Health and Wellbeing Board meeting to support the plan.

Main Considerations

10. During the lifetime of the previous plan, the Wiltshire system adopted a new approach to leadership and culture change. Governance arrangements have been refreshed and system leaders from health and social care are committed to working together to deliver their integration strategy.
11. A strong culture of joint working and governance has developed through the years of the BCF (and, more recently, the Improved Better Care Fund

and Winter Pressure Grant) that provides a platform to further build on successful change projects and initiatives already delivered.

12. The BCF has been a positive mechanism for change in Wiltshire, bringing together commissioners and providers to work in a collaborative way to approach the challenges that the county faces in the future with a rising, elderly population, greater complexity of need and continuing financial pressure in the health and social care system.
13. Confidence in joint working led to the establishment of a new programme and subsequently an integration governance structure in 2018 with the Wiltshire Integration Board (WIB) bringing together, for the first time, system leaders at the highest level to develop and drive implementation of integrated systems that will help to meet the challenges of the coming years.
14. The WIB agreed the development of the Wiltshire Integration Programme, which consists of seven workstreams, of which WS6 and WS7 have already been closed and WS2 is nearing completion:
 - WS1 - A new Wiltshire integrated Health and Social Care model
 - WS2 - A Joint Health and Social Care Strategy.
 - WS3 - Strengthening Joint Commissioning.
 - WS4 - An Integrated Workforce Strategy.
 - WS5 - A Digital roadmap for Wiltshire.
 - WS6 - A new governance structure supporting whole system governance.
 - WS7 - Improve Health and Wellbeing Board Effectiveness.
15. These new workstreams have initiated new projects across the system.
16. While these new priorities are in development, an existing programme of 33 schemes funded by the BCF continues to be implemented with the objectives of contributing to NHS England's high-impact changes and to the specific performance objectives of:
 - Reducing non-elective (NEL) avoidable admissions to acute care.
 - Reducing length of stay in acute care and community beds.
 - Supporting the reduction in delayed transfers of care (DToc).
 - Reducing permanent admissions to care homes.
 - Supporting people to live independently for longer through reablement.
17. The Wiltshire system is also part of the Bath & NE Somerset, Swindon and Wiltshire (BSW) Sustainability and Transformation Partnership (STP), which enables the Wiltshire system to operate as part of a larger, sub-regional footprint. A key priority of the BSW STP, as part of its system operational plan, is to support sustainable communities, i.e. to support the delivery of joined up primary, community and social care services appropriately scaled to achieve integrated health and care for people.
18. Since its first iteration, the BCP has provided a strong framework for integration, transformation and system wide delivery across Wiltshire. In

2019/20, the BCP continues to play a significant role in managing pressure across the system, monitored by newly refreshed, system-wide governance processes. It will help to deliver the vision for health and social care in Wiltshire through a commitment to enhancing a sustainable system that promotes health and wellbeing.

19. This work is supported by all system partners and emphasises prevention, self-management and signposting, including working with the voluntary sector to improve levels of prevention, early intervention and independence with schemes such as the Local Areas Co-ordination (LAC) Pilot, which is complemented by investment in community-focused provision, development of locality-based, integrated teams, supporting primary care, and continued joint commissioning of an integrated urgent care service and Home First Plus to avoid admissions, reduce LoS and support discharge.
20. This will create a more closely-aligned service delivery infrastructure supported in part by the BCF and IBCF and Winter Pressure Grant. As part of the aim to develop community resilience and market capacity, ensuring people are discharged from hospital in a safe and timely manner, the focus of the additional, non-recurring, resources will be on the continued wider transformation of adult social care (including front door services) to support the NHS
21. We will continue to develop Home First Plus as part of the integrated discharge pathway, along with continued efforts to increase capacity in the domiciliary care market through our new Alliance framework. Our new model for health and social care is now moving into the mobilisation phase with important schemes planned for Integrated Rapid Response at Crisis, trusted assessment, and linked initiatives around the Cathedral programme, which includes the Red Bag scheme.
22. These are important steps for delivering tangible change in line with the JHWS, so people can say their care is planned with people who work together to understand them and their carers, put them in control, and co-ordinate and deliver services to achieve best outcomes for them.

Funding

23. The total BCF investment in 2019/20 is £50.8m, managed through a section 75 agreement. An increase in CCG contribution in-line with inflation at 2.4% has been applied to the fund in 2019/20 and an increase of 1% has been applied to the pooled fund in 2019/20.
24. The pooled fund comprises:
 - £32.5m (64.01%) of Clinical Commissioning Group (CCG) funding.
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25. These figures are identified on the technical submission and maintain the level of funding agreed in 2019/20.

Recommendation

26. That the Health and Wellbeing Board agrees the Better Care Plan Submission for 2019/20 and agrees its submission to NHS England.

James Corrigan
Better Care Programme Manager
Wiltshire Council and Clinical Commissioning Group
12 September 2019

Appendices:

Appendix 1: Better Care Plan 2019/20 Narrative Document

Appendix 2: Better Care Plan 2019/20 Submission to NHS England.